

Our Lady of Victory Hospital  
1120 Pine St  
Stanley, WI 54768-0220  
(715) 644-5571

Type:           GMS Critical Access Hospital  
Control:       Other Not for Profit  
Fiscal Year:   10/01/01 to 09/30/02

County:           Chippewa  
Analysis Area:   West Central (5A)  
Volume Group:   1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	33.4%	57.4%	0.58	40.7%	0.82	15.9%	2.10	40.9%	0.82
Obstetrics	. %	39.6%	.	25.7%	.	5.7%	.	. %	.
Pediatrics	. %	48.0%	.	19.5%	.	20.4%	.	4.9%	.
Total hospital	19.8%	55.9%	0.35	40.7%	0.49	31.3%	0.63	20.6%	0.96
Average Census (Patients)									
Adult medical-surgical	4.3	30.4	0.14	14.0	0.31	2.1	2.04	4.5	0.96
Obstetrics	0.0	3.9	0.00	1.5	0.00	0.0	0.00	0.0	.
Pediatrics	0.0	1.8	0.00	0.1	0.00	0.5	0.00	0.1	0.00
Total hospital	4.9	55.4	0.09	21.3	0.23	9.1	0.54	5.1	0.96
Average Length of Stay (Days)									
Adult medical-surgical	2.8	3.9	0.72	3.2	0.88	3.1	0.92	2.9	0.97
Obstetrics	.	2.4	.	2.3	.	2.1	.	.	.
Pediatrics	.	2.4	.	2.1	.	1.7	.	2.1	.
Total hospital	3.0	4.3	0.70	3.3	0.91	6.6	0.46	3.0	1.00
Surgical Operations									
Inpatient	65	1,424	0.05	546	0.12	36	1.80	74	0.88
Outpatient	392	3,187	0.12	1,316	0.30	152	2.58	377	1.04
Inpatient as % of all surgeries	14.2%	30.9%	0.46	29.3%	0.49	19.2%	0.74	16.4%	0.87
Outpatient Visits									
Non-emergency visits	18,298	75,046	0.24	34,358	0.53	8,386	2.18	21,598	0.85
Emergency visits	4,805	14,086	0.34	6,829	0.70	1,720	2.79	1,678	2.86
Full-time Equivalents (FTEs)									
Administrators	0.0	14.8	0.00	9.4	0.00	3.4	0.00	0.0	.
Nurses, licensed	26.7	160.1	0.17	68.9	0.39	19.7	1.36	19.7	1.36
Ancillary nursing personnel	4.3	54.3	0.08	29.3	0.15	8.1	0.54	1.5	2.98
All other personnel	60.6	384.2	0.16	155.7	0.39	38.0	1.59	61.6	0.98
Total FTEs	91.6	613.5	0.15	263.3	0.35	69.2	1.32	82.7	1.11
FTEs per 100 Patient Census (Adjusted)									
Administrators	0.0	14.6	0.00	20.7	0.00	36.0	0.00	0.0	.
Nurses, licensed	224.4	157.9	1.42	151.1	1.49	207.7	1.08	161.9	1.39
Ancillary nursing personnel	36.3	53.6	0.68	64.1	0.57	85.0	0.43	11.9	3.04
All other personnel	508.4	378.9	1.34	341.3	1.49	400.4	1.27	506.5	1.00
Total FTEs	769.1	605.0	1.27	577.2	1.33	729.0	1.05	680.3	1.13

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	25	Health maintenance		Beds set up and staffed	4	Bassinets	0
Discharges	692	organization (HMO)	No	Discharges	92	Total births	0
Inpatient days	1,806	Preferred Provider		Inpatient days	1,228	Newborn days	0
		organization (PPO)	Yes				

Our Lady of Victory Hospital  
Stanley

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 09/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
-----							
General Medical-Surgical:							
Adult medical-surgical, acute	1	13	559	1,586	33.4%	4.3	2.8
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	1	2	38	146	20.0%	0.4	3.8
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	2	10	3	74	2.0%	0.2	24.7
-----							

Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
-----							
Administrators/asst. administrators	0	0	0.0	Radiological services personnel	5	0	5.0
Physicians and dentists	0	0	0.0	Occupational therapists	1	2	1.5
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	20	5	23.7	Physical therapists	2	0	2.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	3	0.8
Licensed practical nurses	3	0	3.0	Recreational therapists	0	0	0.0
Ancillary nursing personnel	4	1	4.3	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	1	0	1.0
Nurse Practitioners	0	0	0.0	All other health professionals	7	0	7.0
Medical records personnel	1	5	2.5	All other personnel	23	10	27.8
Pharmacy personnel	6	2	7.0	-----			
Clinical laboratory personnel	5	1	6.0	TOTAL	78	29	91.6

Our Lady of Victory Hospital  
Stanley

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$13,042,000	Cash and cash equivalents	\$167,000	Current liabilities	\$1,826,000
Less deductions	4,257,000	Net Patient receivables	1,440,000	Long-term debt	7,010,000
Net patient revenue	8,785,000	Other receivables	349,000	Other liabilities	0
Plus other revenue	58,000	Land, bldgs and equip: Net	3,798,000	Subtotal	8,836,000
Total revenue	8,843,000	Other assets	344,000		
Less expenses	8,578,000			Unrestricted fund balance	-2,738,000
Nonoperating gains/losses	76,000	Total Assets	\$6,098,000	Total liabilities & fund balance	\$6,098,000
Net Income	\$341,000			Restricted fund balances	\$2,000

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [ \$7,336,000]	56.2%	41.7%	1.35	43.8%	1.28	58.9%	0.96	58.9%	0.96
Medical Assistance [ \$1,266,000]	9.7%	9.0%	1.08	7.8%	1.24	10.1%	0.96	8.1%	1.19
Commercial [ \$3,937,000]	30.2%	43.2%	0.70	42.3%	0.71	26.7%	1.13	28.9%	1.05
All other [ \$503,000]	3.9%	6.1%	0.63	6.1%	0.63	4.3%	0.89	4.1%	0.94
Deductions as % of Total Gross Patient Revenue									
Medicare [ \$3,003,000]	23.0%	23.7%	0.97	23.2%	0.99	26.7%	0.86	28.4%	0.81
Medical Assistance [ \$603,000]	4.6%	6.0%	0.78	4.9%	0.94	4.6%	1.01	4.1%	1.13
Commercial [ \$388,000]	3.0%	9.4%	0.32	6.5%	0.46	4.5%	0.67	2.4%	1.23
Charity care [ \$245,000]	1.9%	1.2%	1.55	0.8%	2.32	0.5%	3.80	1.7%	1.10
All other [ \$18,000]	0.1%	1.4%	0.10	1.0%	0.13	0.4%	0.31	0.0%	.
Total deductions [ \$4,257,000]	32.6%	41.7%	0.78	36.4%	0.90	36.7%	0.89	36.7%	0.89
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	0.7%	5.1%	0.13	3.2%	0.20	2.8%	0.23	0.8%	0.84
Net gains/losses as % of net income	22.3%	5.3%	4.21	5.8%	3.85	4.7%	4.78	81.3%	0.27
Expenses as % of Total Expenses									
Salary/fringe benefit[ \$4,813,000]	56.1%	47.8%	1.17	52.1%	1.08	51.3%	1.09	55.0%	1.02
Supplies and services[ \$2,794,000]	32.6%	40.5%	0.80	36.4%	0.89	38.7%	0.84	36.1%	0.90
Capital component [ \$748,000]	8.7%	8.7%	1.00	8.1%	1.08	7.3%	1.19	6.2%	1.41
Bad debt [ \$223,000]	2.6%	3.0%	0.87	3.4%	0.76	2.6%	0.99	2.8%	0.93
Fiscal Statistics									
Operating margin	3.0%	6.1%	0.50	9.2%	0.33	4.5%	0.66	0.2%	19.58
Total hospital profit margin	3.8%	6.4%	0.60	9.7%	0.39	4.7%	0.81	0.8%	4.71
Return on equity	-12.5%	10.0%	-1.24	12.2%	-1.02	28.0%	#	-16.2%	0.77
Current ratio	1.2	2.5	0.49	3.0	0.42	1.5	0.81	1.4	0.88
Days in net patient accounts receivable	59.8	57.8	1.03	61.1	0.98	60.9	0.98	.	.
Average payment period	83.1	52.6	1.58	48.8	1.70	66.6	1.25	61.8	1.35
Equity financing	-44.9%	56.2%	#	65.6%	-6.8	26.3%	#	-6.7%	6.75
Long-term debt to equity ratio	-2.6	0.5	-5.39	0.3	-7.84	1.4	-1.79	-13	0.20
Times interest earned	3.0	5.0	0.60	9.2	0.33	5.7	0.52	1.4	2.21
Total asset turnover	1.5	0.9	1.65	0.8	1.77	1.5	0.94	1.3	1.10
Average age of plant: years	11.7	9.5	1.23	9.3	1.26	11.4	1.03	19.8	0.59
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	5.0%	.
Output gross rev (% of total gross pt. rev)	60.2%	44.1%	1.36	53.4%	1.13	32.5%	1.85	58.9%	1.02
Net Revenue Statistics									
Inpatient net revenue per discharge	\$6,302	\$7,870	0.80	\$5,095	1.24	\$8,870	0.71	\$5,521	1.14
Inpatient net revenue per day	\$2,172	\$1,834	1.18	\$1,516	1.43	\$2,010	1.08	\$1,880	1.16
Outpatient net rev per visit	\$217	\$343	0.63	\$342	0.64	\$253	0.86	\$187	1.16